Maintain a Portfolio Vision
Maintain a portfolio vision with the Portfolio Canvas

The Portfolio Canvas:

- Serves as a template for defining a specific SAFe Portfolio
- Defines the domain of the portfolio and other key aspects
- Represents a key input in developing and maintaining the Portfolio Vision
Action: Define the Portfolio current state

Using the Portfolio Canvas (Current State) artifact and sticky notes define and capture the current state of your portfolio

NOTE: Don’t worry about value streams yet, just focus on the solutions

Artifact: Portfolio Canvas (Current State)

Suggested Timebox 20 min
The portfolio consists of development Value Streams.
Identify opportunities for the future state

- Establish understanding of current strengths, weaknesses, and threats
- Identify most significant opportunities
Using the SWOT Analysis artifact, work with your teammates to perform a SWOT analysis for your portfolio.

**NOTE:** Identify the most significant opportunities.
Envision the future state of the portfolio

- Evaluate your options and pick a future state
- Identify the Epics that will get you there
Action: Identify one or more future states

- Using the *Portfolio Canvas (Future State)* artifact, brainstorm one or more potential future states
  
  **Hint:** Select one or more blocks you would like to change, then assess the impact on the other blocks

- Pick your optimum future state
Consider some of the changes to achieve the future state

Brainstorm potential business or enabler Epics that can help achieve that state

**NOTE:** Epics are large initiatives that will feed directly into the Portfolio Kanban
Express the future state as a Vision

Vision provides a basis for action:

- How will our future solution solve the larger customer problems?
- How will it differentiate us?
- What is the future context that our solutions will operate?
- What is our current business context, and how must we evolve to meet this future state?

Aspirational, yet realistic and achievable
- Motivational enough to engage others on the journey

Result: The teams start thinking about how to apply their strengths in order to get there.

Vision: A postcard from the future

Switch: How to Change Things When Change Is Hard, Heath and Heath, Broadway Books, 2010