



Zero Bugs: State of the Practice

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Zero Bugs?

Zero “Bugs”!

- Why? vs. What?
 - Weinberg: “Faults” and “Failures”
 - There is rarely only one “why” even at the root
 - “Why” drives improvement
- When?
 - Does it meet expectations, intentions, and needs?
 - Prior to release, it’s rework
 - After, it’s unrealized value

Frame of Reference

- Lean
 - Focus on value
 - Seek perfection
 - Build feedback loops
- Key waste types for software quality
 - Inventory
 - Waiting
 - Over-processing
 - Over-production
 - Defects



<https://www.lean.org/WhatsLean/Principles.cfm>

Build Quality In

Any approach that catches issues after they occur has a lighter weight alternative that prevents issues from happening

Culture

Blameless

Everyone accountable

Collaborative

Learning

Intentional

Characteristics

Automated		Manual
Repeatable		Ad Hoc
Predictable		Variable
Fast	OVER	Slow
Reliable		Error-prone
Emergent		Planned

What's Typical?

(Highly Subjective and Anecdotal)

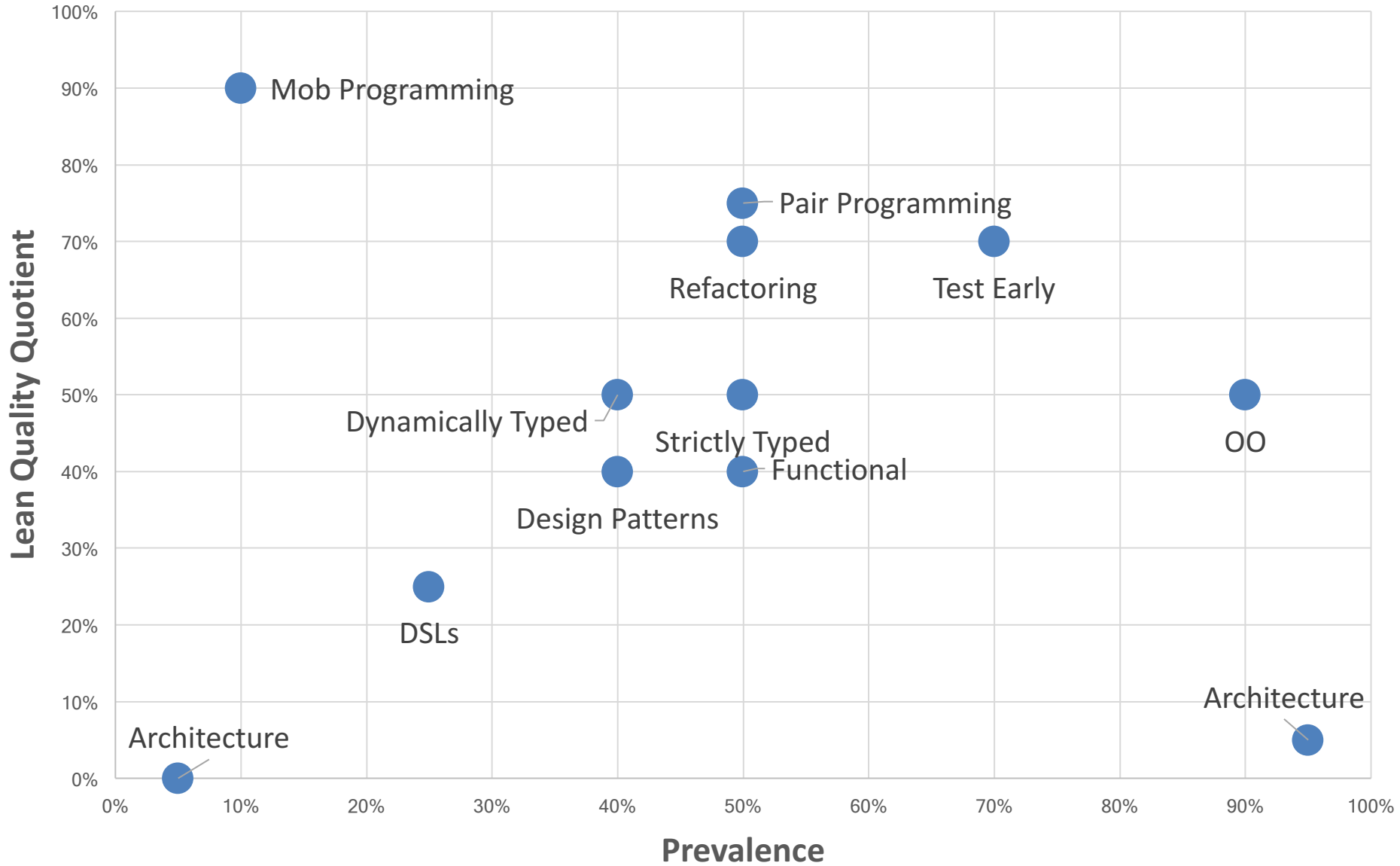
- **Coding Practices**
 - Limited to moderate use of pair programming with little mob programming
 - DSLs if they are supplied
 - Limited understanding of design patterns
 - Limited understanding of refactoring
 - OO as default with some functional constructs
 - Dynamic or strictly typed languages
 - Mostly test early with some TDD or BDD
- **Architecture**
 - Little to no architecture or big up-front architecture
- **Tools**
 - Low to moderate code coverage
 - Moderate use of static analysis
 - Code generation if supplied
- **Testing**
 - Moderate to high manual testing
 - Increasing dev-test collaboration but still limited
 - Light to moderate use of exploratory testing
 - No to little use of advanced testing techniques like QuickCheck, fuzz, mutation
- **Build and Deploy**
 - CI with some CD
 - Light to moderate application monitoring
 - Light to moderate DevOps and infrastructure as code
 - Moderate use of automated rolling deployment, heavily tied to use of cloud at scale

The Lean Quality Quotient™

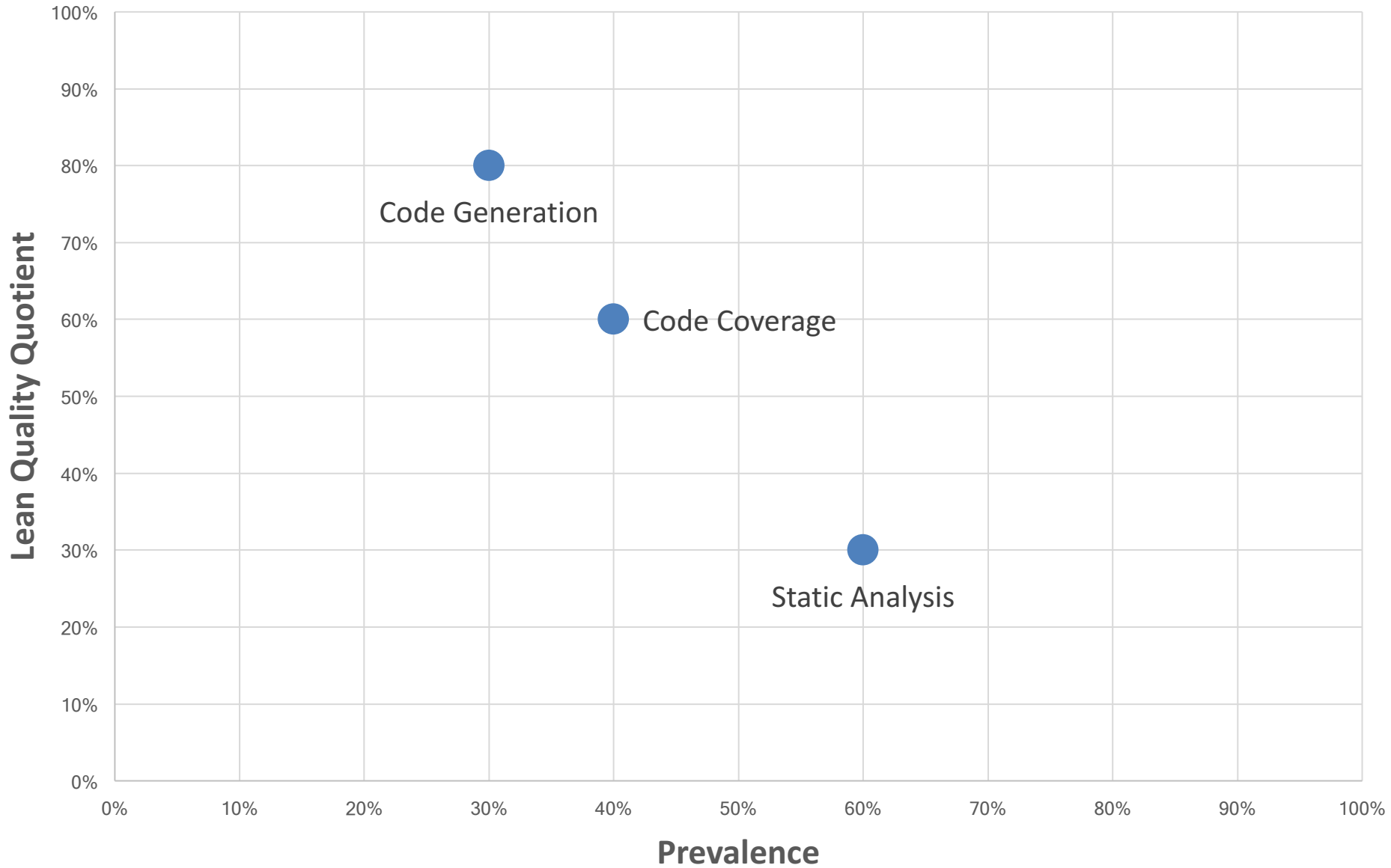
(Not actually trademarked)

- The degree to which a practice is used in a manner that is
 - Emergent
 - Iterative
 - Adaptive
 - Informed
 - Pre-emptive

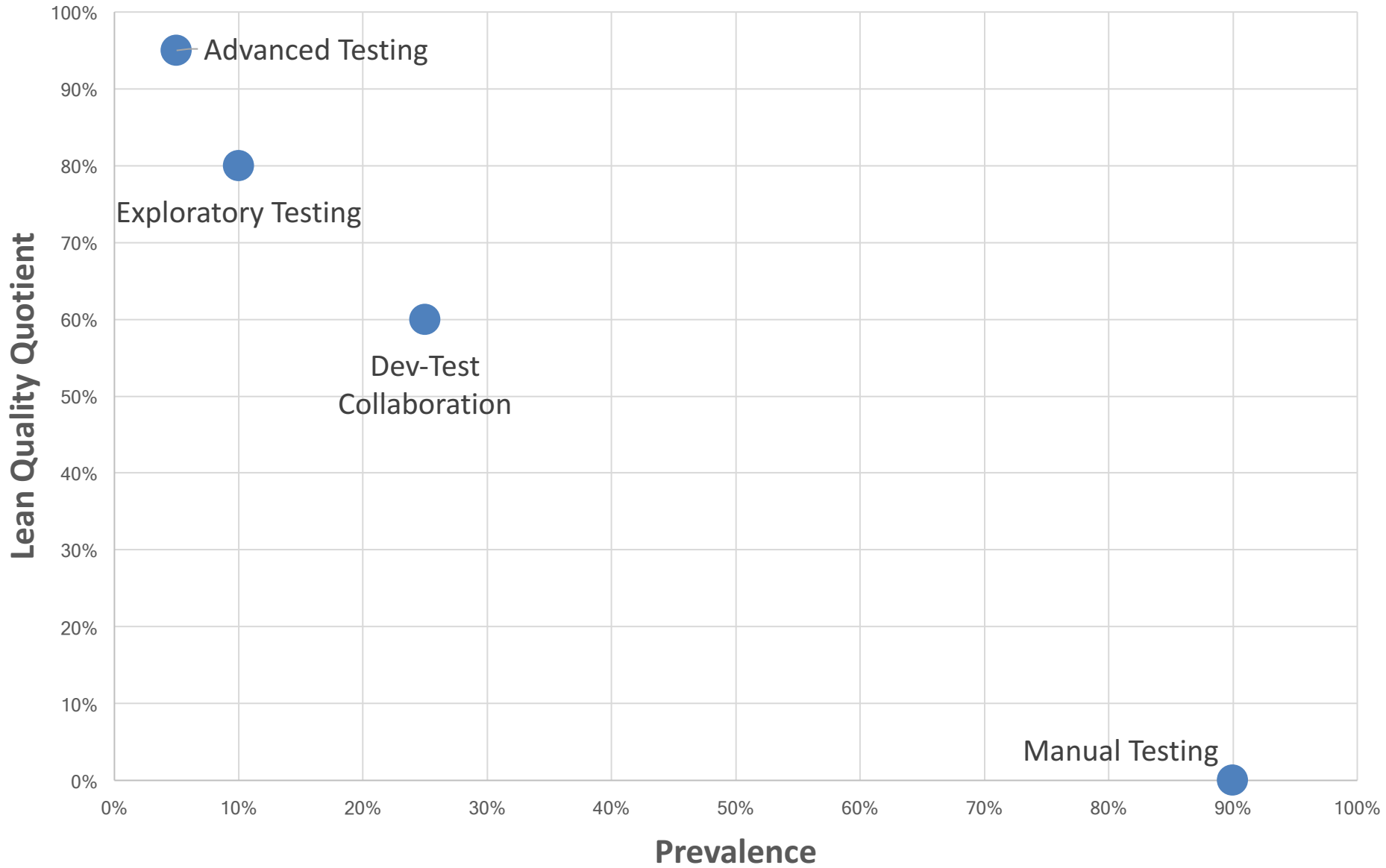
Coding Practices



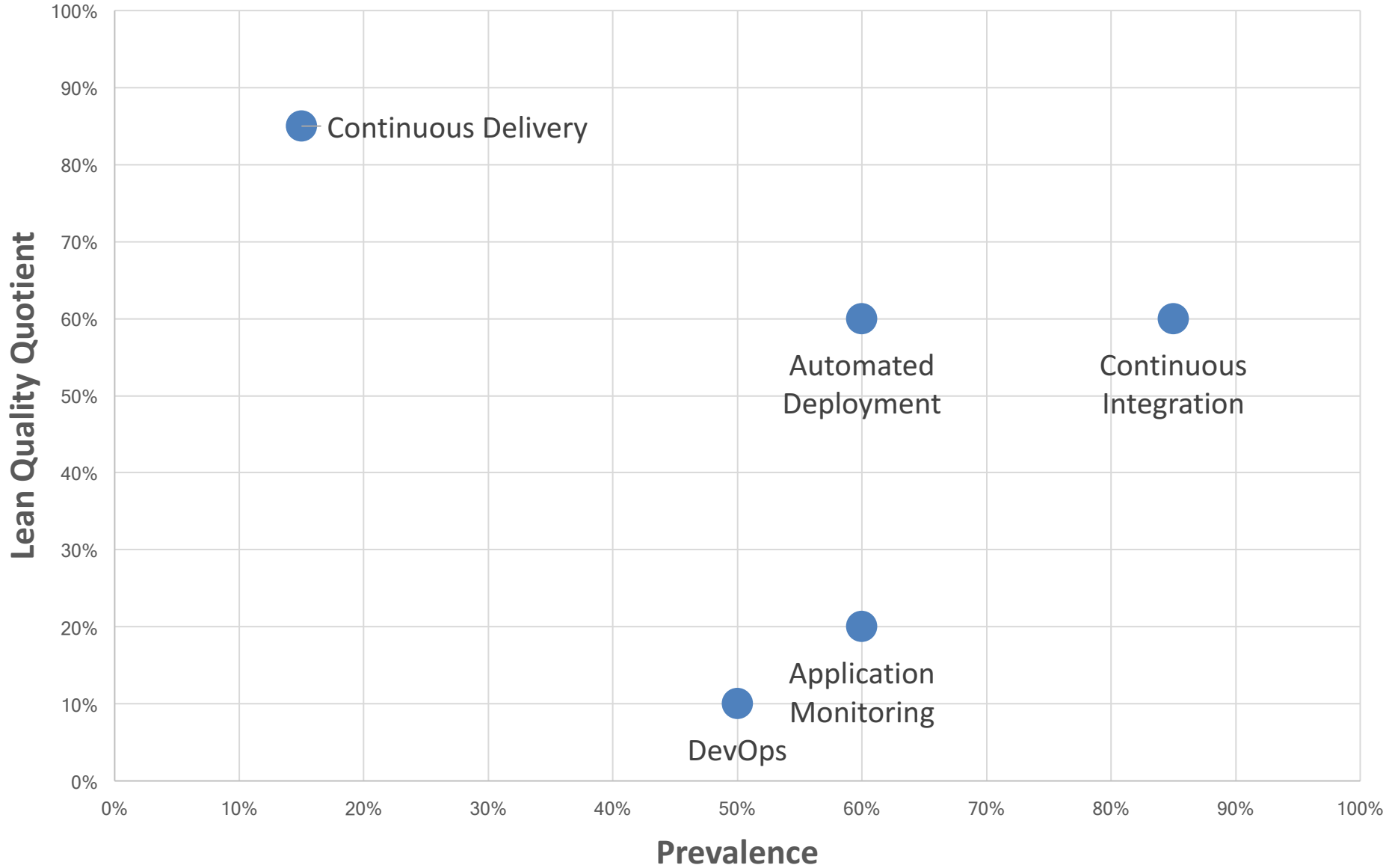
Tools



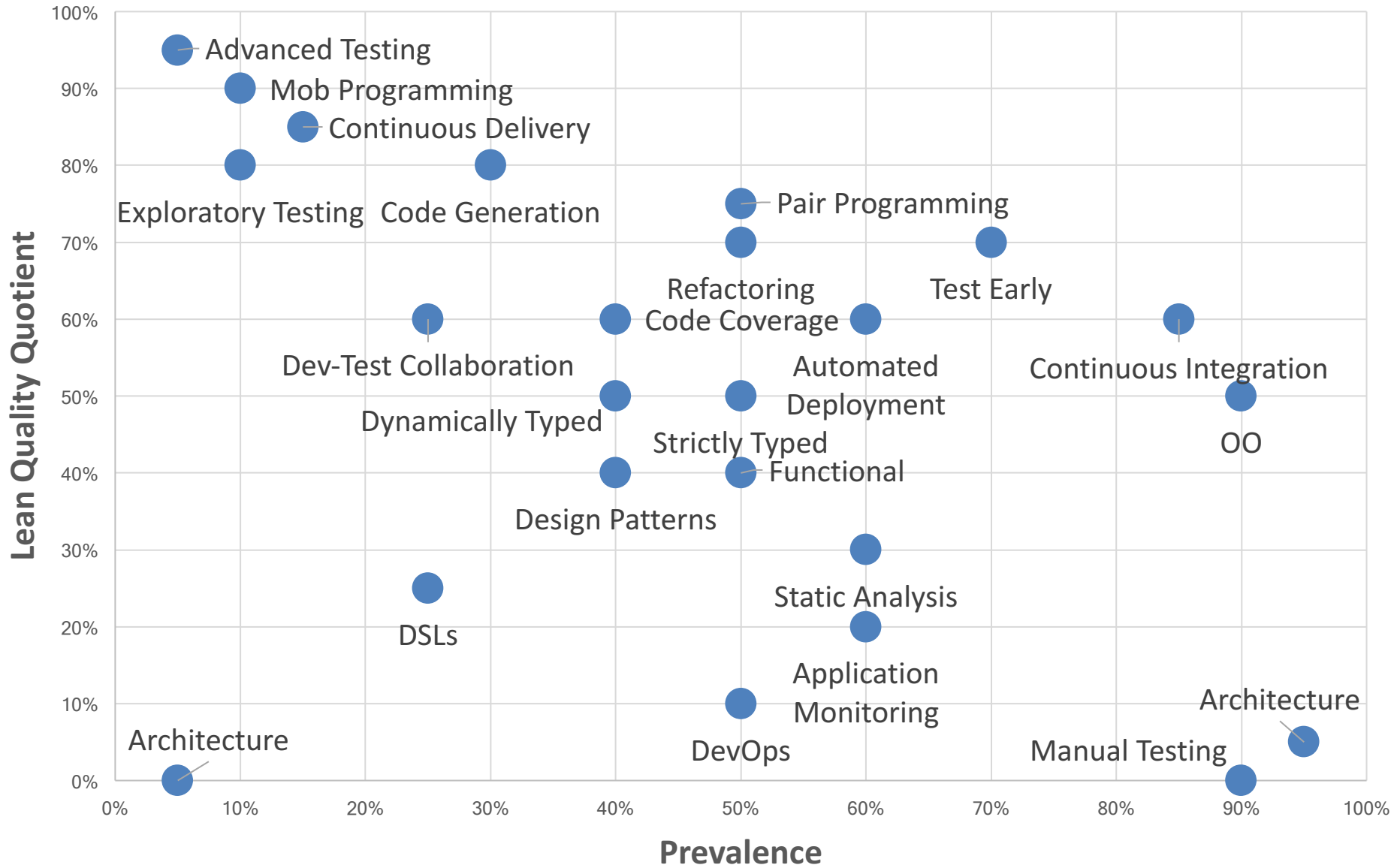
Testing



Build and Deploy



Composite



So What Next?

- Do more testing
- Figure out how to kill testing
- Bring the skills to the front to build quality in
- Extend the practicum
 - Real-world design patterns and refactoring
 - Evolutionary architecture
- Enhance collaboration
- Improve the tools
- Use more tools

Should We ...?

- Create more DSLs and teach how to create good DSLs?
- Move toward strong typing?
- Move toward functional programming?
- Do more mob programming?
- Expand or eliminate code generation?
- Teach the machines to do our jobs?

A Survey

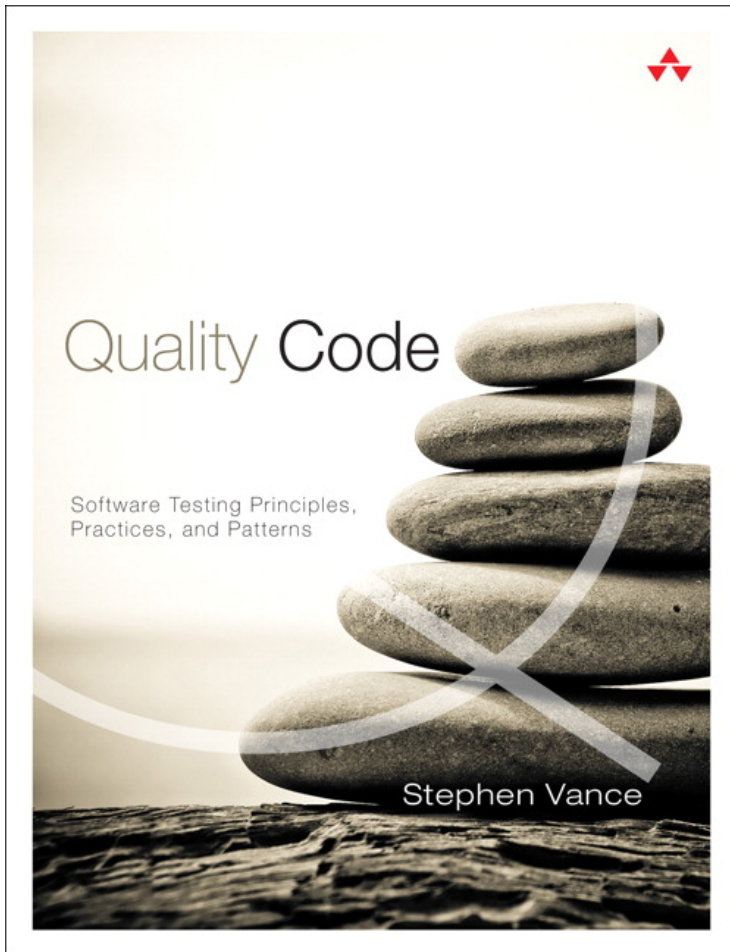
Want to inform the next generation of tools?

<https://www.surveymonkey.com/r/longreen>

References

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- Tarlinder, Alexander, “Developer Testing: Building Quality into Software,” Addison-Wesley
- Thompson, Kate, “Zero Bugs and Program Faster,” Kate Thompson Publishing
- Weinberg, Gerald M., “Errors: Bugs, Boo-boos, Blunders,” Leanpub

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